Building Your FM Strategy Around Customer Service

June 18, 2019

Proudly Sponsored By







Today's Speakers



Randy Olson Vice President, Business Development, ProFMI





Stormy Friday, MPA, Hon. FMA, IFMA Fellow President, The Friday Group THE FRIDAY GROUP

Is Customer Service Really All that Valuable to FM?

New Debate Over Tangible Value

- Critical Success Factors (CSF) have changed for FM organizations
- Generational changes in the workforce place different value on customer service
- Technology is sometimes viewed as a substitute for customer service
- Workforce is more distrusting of customer service "lip service"



Value of Customer Service Starts With.....

- Understanding customer perspective
 - Customer are your priority
 - No customers; no FM
- Understanding customer expectations
- Knowing the difference between customer service and customer success
- Acknowledging customer hospitality as a new term of art



Customer

Determine and Satisfy Customer Expectations

- Customer service starts at the top
 - Management by walking around
- Customer service metrics in staff performance goals
 - Critical Key Performance Indicators (KPI)
- Customer service metrics for external service providers
 - Create transparency
- Establish customer "touch points"
- Provide customer service training for all staff
 - It <u>is</u> my job

Make FM Service Convenient for Customers

- How customers learn about service
- How customers access service capabilities
- How customers request service
- How customers communicate service problems
- How customers input suggestions for service delivery



Establish a Branding and Marketing Strategy for Your FM Organization

- Reinforce your value proposition
- Differentiate your FM organization from other service providers
- Create opportunities to showcase your FM success
 - Lunch and learns
 - Dog and pony shows
 - Social media
 - Traditional media
 - Within FM industry





Gather Customer Service Feedback

- Surveys
- Focus groups
- Work order ticket feedback
- Testimonials
- Service provider reports
- Benchmarks with peers in FM industry



Use Customer Service Data

- Don't waste valuable customer time
- Incorporate findings into:
 - Annual reports
 - Customer reports
 - Staff performance evaluations and reviews
 - External service provider negotiations
- Become the standard bearer within your enterprise
 - Create the customer service bar



Keep Learning: Customer Service

Articles

For FM Success, Focus on New Customer Service FacilitiesNet http://bit.ly/FNCS1

Customer service in FM: Are we getting it right? IWFM http://bit.ly/IWFMCustServ

6 Ways to Add Value with Good FM Customer Service FacilitiesNet http://bit.ly/FNCS2

Books

Quality Facility Management: A Marketing and Customer Service Approach

Authors: Stormy Friday and David G. Cotts

New York: John Wiley & Sons, 1995.

Training

ProFM® Credential Program

Customer Service is interwoven throughout the entire ProFM Body of Knowledge, which makes up the 24 things every FM should know.

To learn more, visit: profmi.org/bok



Questions?

Customer Service in FM

Stormy Friday The Friday Group stormy@thefridaygroup.com 410.268.4300 www.thefridaygroup.com



ProFM Credential

Randy Olson ProFMI randyo@profmi.org 1-651-905-2678 www.ProFMi.org

